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[Translation]

July 31, 2026

To Whom It May Concern

Company name: SANKYU INC.

Representative: Kimihiro Nakamura, President and CEO (Representative Director)

Securities code: 9065; TSE Prime and FSE

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Notice Regarding Absorption-Type Merger Between Wholly Owned Subsidiaries

SANKYU INC. (the “Company”) hereby announces that it has resolved, at the Board of Directors meeting held on July 31, 2026, to move forward with the absorption-type merger (“the merger”) of wholly owned subsidiaries, with Sankyu Transport Tokyo Co., Ltd. (hereinafter referred to as “STT”) serving as the surviving company, and with other wholly owned subsidiaries Sankyu Transport Higashinihon Co., Ltd., Sankyu Transport Chubu Co., Ltd., Sankyu Transport Kansai Co., Ltd., Sankyu Transport Chugoku Co., Ltd., and Sankyu Transport Kyushu Co., Ltd. (hereinafter collectively referred to as the “5 other ST companies”) being dissolved and absorbed into the surviving company.

Please note that this merger is between wholly owned subsidiaries and is not subject to timely disclosure standards; disclosure is made on a voluntary basis.

1. Purpose of the Merger:

The purpose of the merger is to streamline operations and strengthen profitability by integrating management resource deployment and consolidating redundant operational infrastructure.

This merger is being carried out as part of the initiatives outlined in the medium-term management plan.

2. Summary of the Merger

(1) Merger Method:

This merger will be an absorption-type merger whereby STT will act as the surviving company, and the 5 other ST companies will act as the dissolving companies.

(2) Allotment Details:

Because this is a merger between the Company’s wholly owned subsidiaries, no new shares will be issued, and no cash or other assets will be allocated in connection with the merger.

(3) Treatment of stock acquisition rights and bonds with stock acquisition rights in connection with the merger:
Not applicable to the present merger.

(4) Scheduled Date for the Merger Agreement:
October 31, 2026

(5) Scheduled Date for the Merger:
April 1, 2027

3. Circumstances of the Merger:

In conjunction with this merger, the trade name of the surviving company is scheduled to change to “Sankyu Transport Co., Ltd.” on April 1, 2027. The Representative Director following the merger has yet to be determined. There will be no changes to the surviving company’s location, business activities, capital, or fiscal year-end.

4. Overview of the Parties Involved with the Merger (as of July 31, 2026)

	Surviving Company	Dissolving Company	Dissolving Company
(1) Trade Name	Sankyu Transport Tokyo Co., Ltd.	Sankyu Transport Higashinohon Co., Ltd.	Sankyu Transport Chubu Co., Ltd.
(2) Location of Head Office	5-3 Kachidoki 6-Chome, Chuo-ku, Tokyo	4-24 Tamasaki-nishi 3-Chome, Ichihara-shi, Chiba Prefecture	168 Genji 1-Chome, Kanie-cho, Ama-gun, Aichi Prefecture
(3) Name and Title of Representative	Representative Director and President: Manabu Ishida	Representative Director and President: Ikuo Matsumoto	Representative Director and President: Koji Koga
(4) Business Details	General cargo transportation business Consigned freight forwarding business	General cargo transportation business Consigned freight forwarding business	General cargo transportation business Consigned freight forwarding business
(5) Capital	¥99 Million	¥99 Million	¥75 Million
(6) Date Established	May 30, 1986	November 28, 1988	September 30, 1981
(7) Major Shareholders and Shareholding Ratios	SANKYU INC. 100%	SANKYU INC. 100%	SANKYU INC. 100%

	Dissolving Company	Dissolving Company	Dissolving Company
(1) Trade Name	Sankyu Transport Kansai Co., Ltd.	Sankyu Transport Chugoku Co., Ltd.	Sankyu Transport Kyushu Co., Ltd.
(2) Location of Head Office	35-4 Nishinomiyahama 2-Chome, Nishinomiya-shi, Hyogo Prefecture	904-65 Hayama 2-Chome, Kudamatsu-shi, Yamaguchi Prefecture	120-2 Nishiminato-machi, Kokurakita-ku, Kitakyushu-shi, Fukuoka Prefecture
(3) Name and Title of Representative	Representative Director and President: Hideki Kusumori	Representative Director and President: Mitsugu Yamashita	Representative Director and President: Kenji Uehara

(4) Business Details	General cargo transportation business Consigned freight forwarding business	General cargo transportation business Consigned freight forwarding business	General cargo transportation business Consigned freight forwarding business
(5) Capital	¥40 Million	¥50 Million	¥40 Million
(6) Date Established	June, 27, 1986	February 15, 1983	March 8, 1986
(7) Major Shareholders and Shareholding Ratios	SANKYU INC. 100%	SANKYU INC. 100%	SANKYU INC. 100%

5. Outlook Going Forward

As this merger is between the Company's wholly owned subsidiaries, the impact on consolidated financial results will be negligible. Going forward, any matters requiring disclosure will be promptly disclosed as they arise.